

February 12, 2014

Paulsan Construction  
16 – 20 Roy Blvd  
Brantford, ON N3R 7K2

Attn: Mr. Paul McCaig

**Re: Letter of Reference  
Digital Library and Learning Commons Renovations**

Dear Mr. McCaig

I am pleased to write this letter of reference for Paulsan Construction for your work on the Digital Library and Learning Commons Renovations.

Your team did an excellent job managing your subtrades, schedule and project changes. The project was successfully completed on schedule and within the allocated budget. The level of service and responsiveness to inquiries and issues was consistently excellent. Your project managers and site personnel worked co-operatively with the university's representatives to solve issues and meet our demanding needs.

I enjoyed working with your organization on this project and look forward to working with your team again. I would highly recommend you for future work and am available to be contacted to discuss my experience with any of your potential clients.

Sincerely,



Peter Thomson  
Project Coordinator, Physical Resources  
519-884-0710 x4008